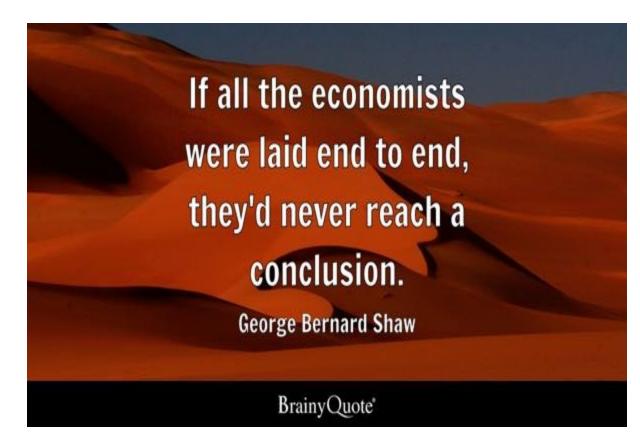


Global Economic Review 2024 NACM – Overland Park

Chris Kuehl, Managing Director



Some Recent Developments



- Growth numbers disappoint most expectations were at 2.0% to 2.5% but the first iteration of Q1 GDP is just 1.6%. May influence Fed hawks
- Chinese deflation may lead to dumping more export product on the global market. Slows down the process of re-shoring. China chronically overproduces. "Survival of the Fittest"
- Expectation of more labor demands and disputes in the months to come. More attempts to unionize in sectors where labor shortage has been acute. Also occurring internationally – major strikes likely in France as the Olympics get closer.
- Oil world shifting record production in Russia, record exports by Iran, renewed oil sanctions on Venezuela. Investors coming back to oil and gas as enthusiasm for alternatives starts to fade

www.armada-intel.com

Key Issues for 2024



- Interest rates when does the Fed cut, how many times and how does this change economic expectations? Was likely in third quarter but now 2025 is a possibility. Maybe down to 4.75 (from 5.5). Depends on inflation and unemployment numbers
- Worker shortage and wage inflation prime driver for the increase in inflation has been wage hikes – some evidence of the wage-price spiral. Worker shortage has been acute for years and no real relief in sight.
- Election and politics Presidents do not affect economy much (bully pulpit). Monetary policy likely to remain stable. If Congress goes Republican there will be priority shifts – away from alternative energy to traditional infrastructure. No progress expected on debt or deficit.

www.armada-intel.com

Trade relations – shift underway from a consumer centric trade policy to one that favors domestic producers. More barriers to imports will mean higher prices for consumers but more opportunity for domestic production.

I Case You Have Been Sleeping at Night



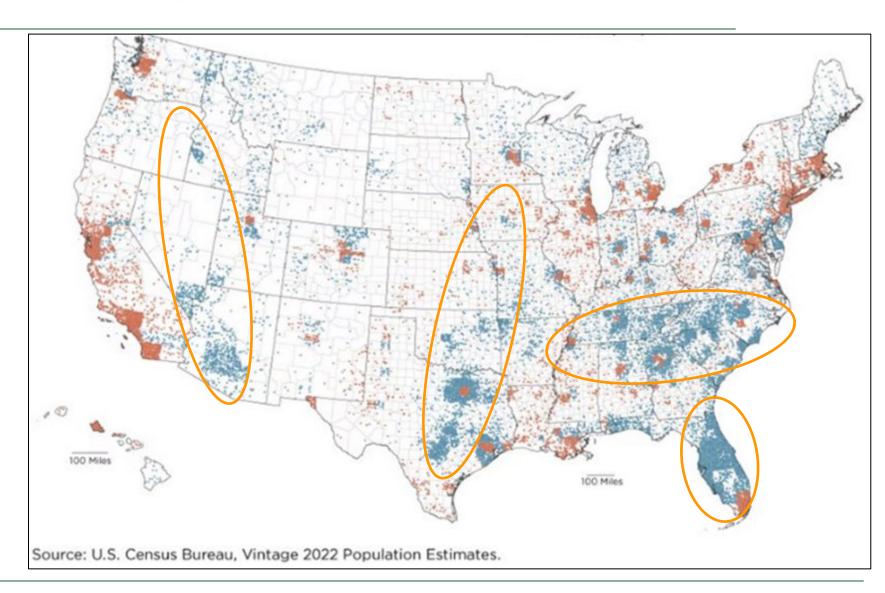
- The great wealth transfer Boomers have a lot to work with. 1,000 billionaires over the age of 70 sitting on \$5.4 trillion. Generally speaking, Boomers control 72% of the US wealth collectively.
- More billionaires created with inherited wealth in 2023 than through any sort of entrepreneurial activity.
- Governments have noted this and would just love to get more taxation in place. Inheritance taxes are very popular with governments but very unpopular with people who resent having their money taxed at least twice (once when earned and again when handed down)
- Economic impact If Boomers see that their money is going to be taxed when passed on they are more likely to spend it instead of losing it to taxation. That surge of cash will trigger a massive increase in inflation and that will trigger a major increase in interest rates as central banks try to restrain it

www.armada-intel.com

Where is it? Population Changes 2021 – 2022

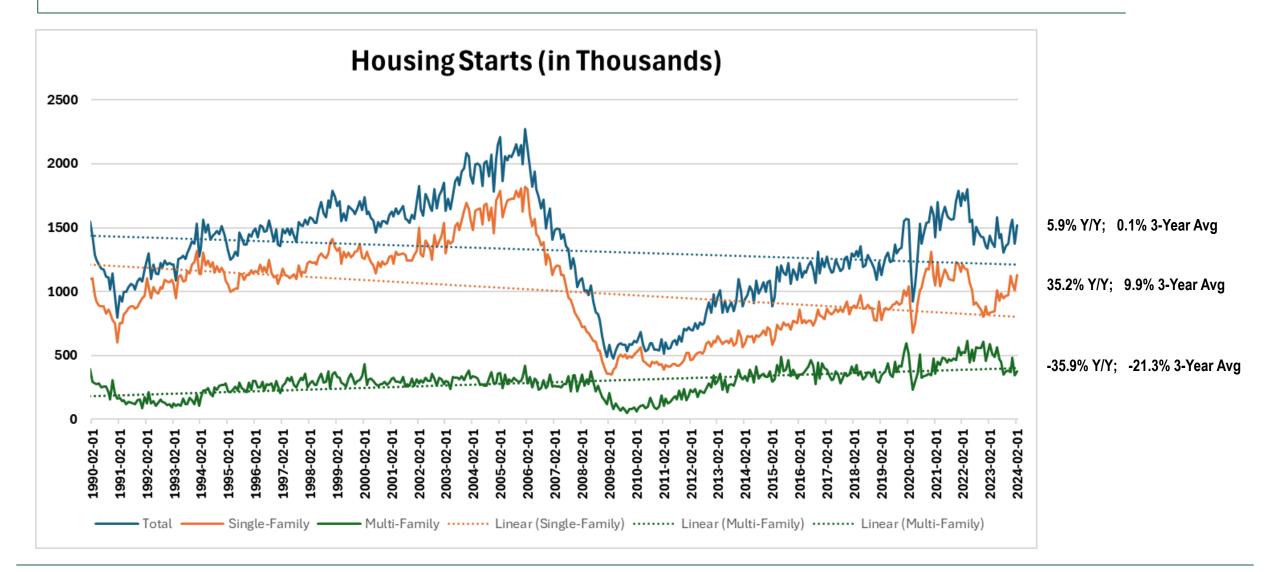


- Note the flight even out of popular (but dense) population centers like downtown Dallas and Miami, but flight to suburbs in those regions are among the fastest growth rates in the country.
- Corridors seem to be continuing to get population influxes...
 - I35 corridor
 - Tennessee Valley Region +Atlanta
 - And Florida



Housing Starts

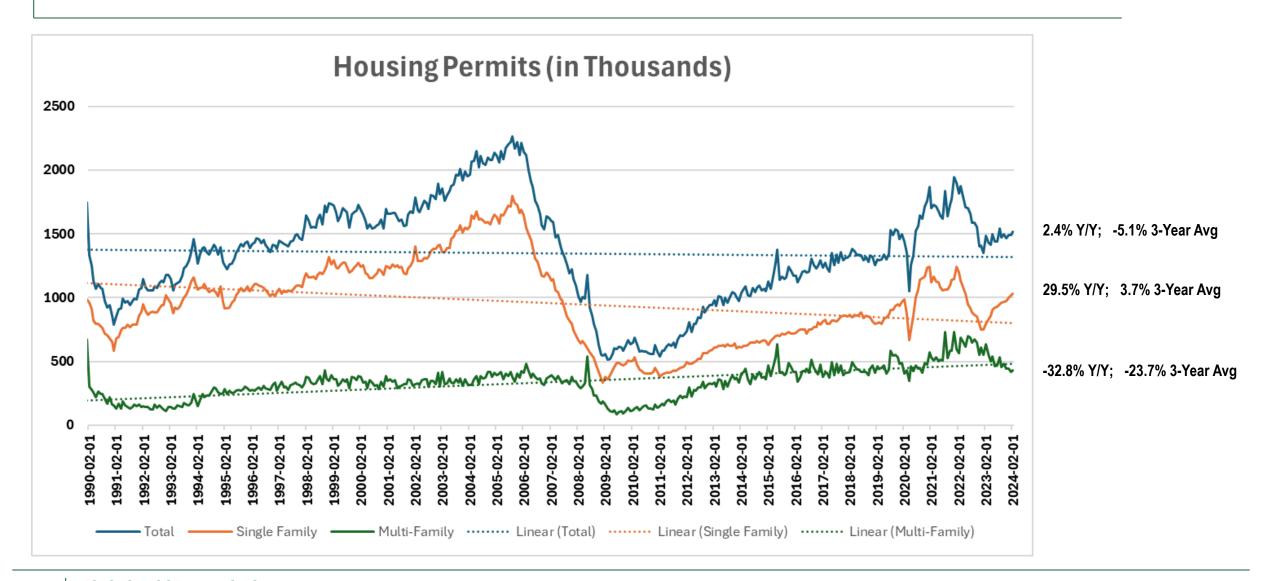




www.armada-intel.com

Housing Permits



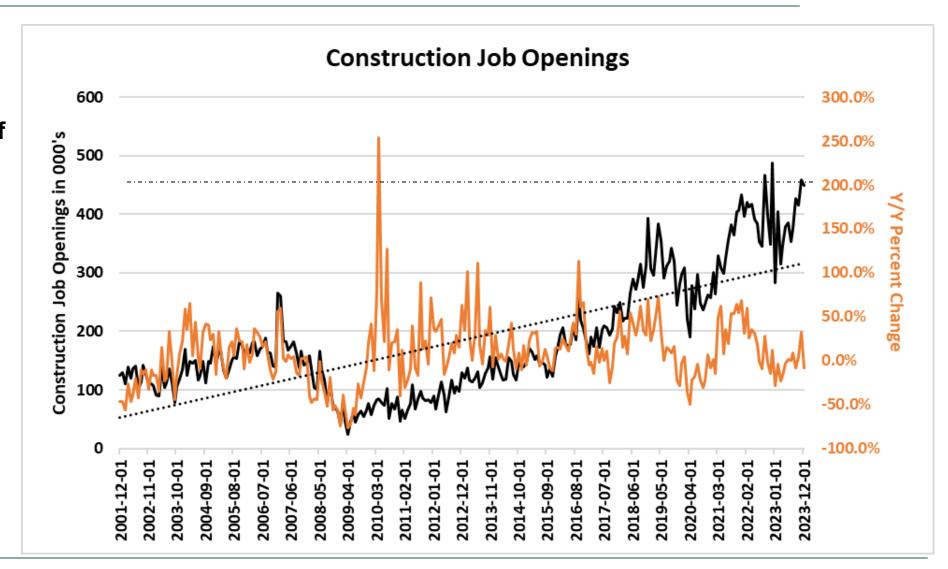


www.armada-intel.com





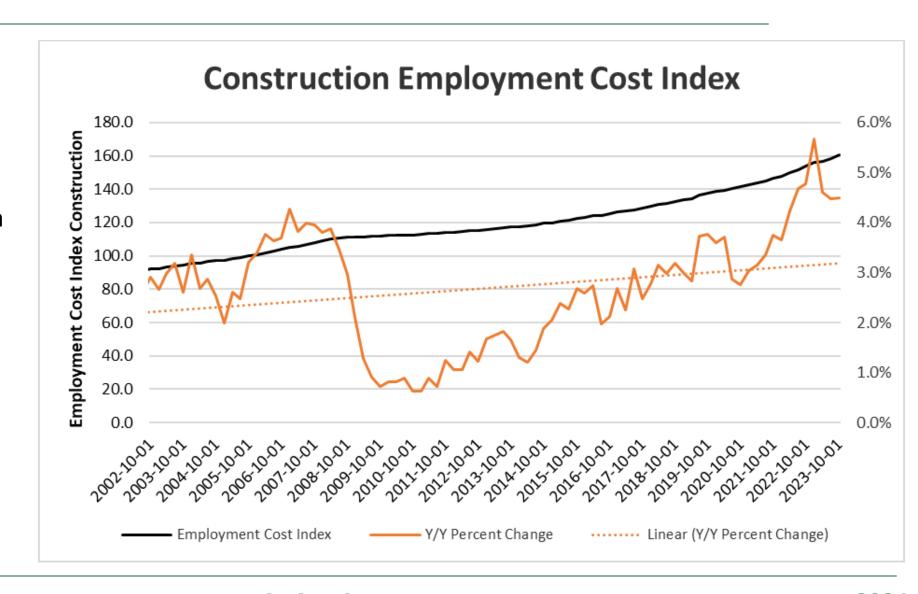
- Job openings remain high at 413,000 through January (41% higher than January of 2023).
- The peak was 488,000 in Dec of 2022.
- New government spending projects kicking in during 2024 will likely keep the labor market tight.



Construction Employment Cost Index (Latest)

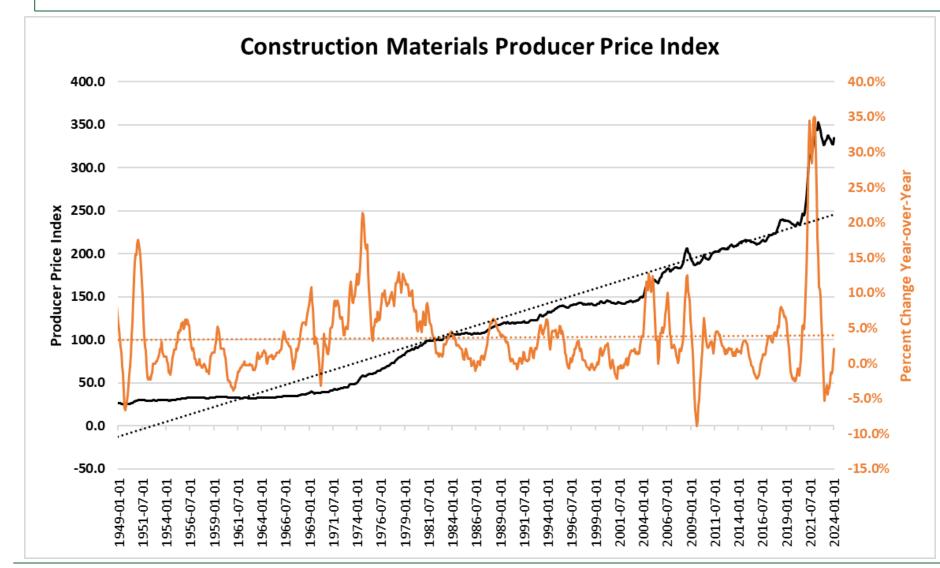


- The construction ECI was growing at a 4.5% annual rate through Q4 (latest available).
- This is back in-line with national rates that are growing at about the same rate.



Construction Materials Prices Not Easing As Quickly

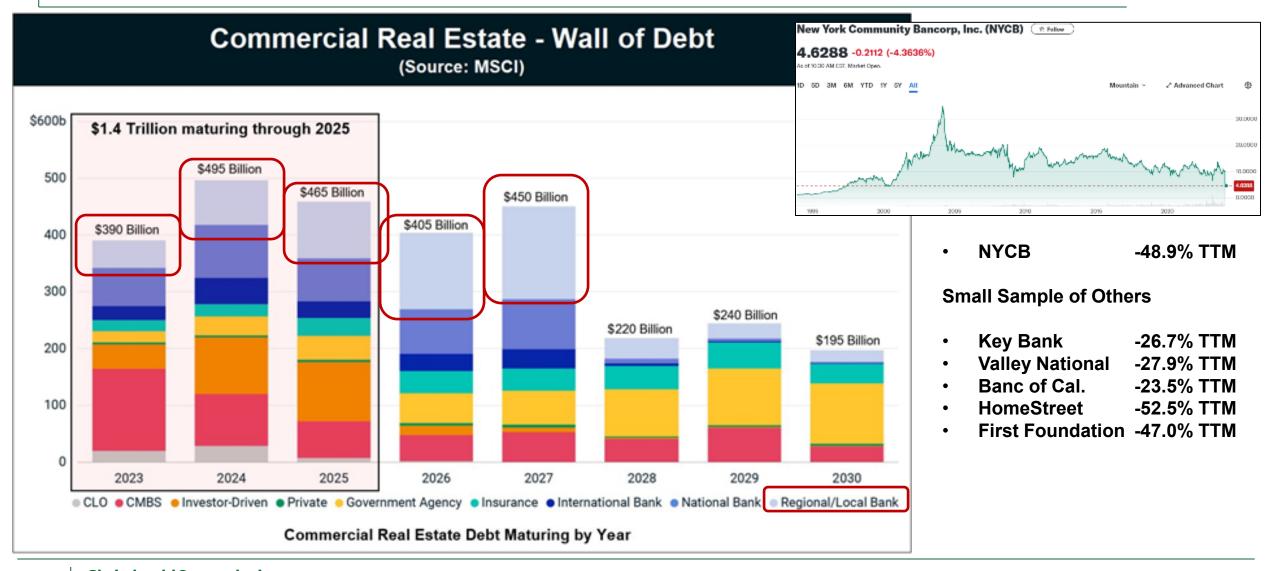




- Prices were 2.1% higher year-over-year
- Accelerated in January, rising by 2% M/M vs. December.
- This would not have included any impacts from the Red Sea situation.
- Lunar New Year could be having an impact here.



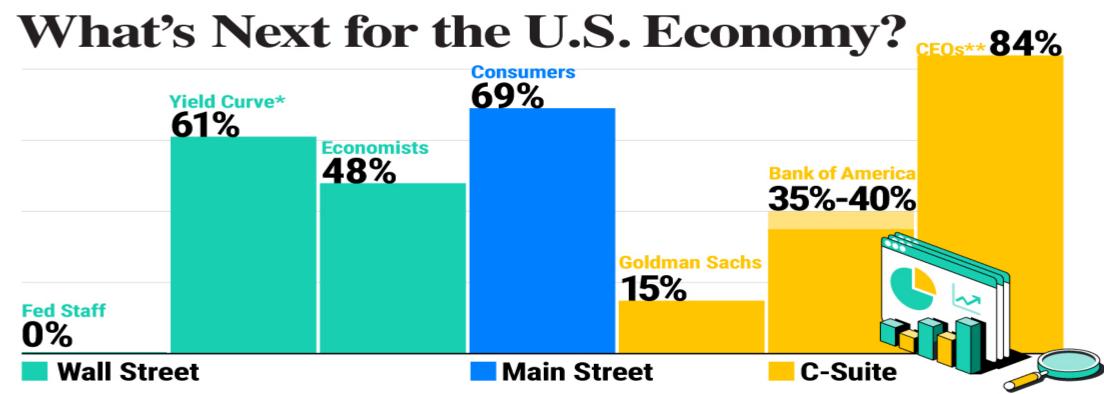




Not Much Consensus on US



2024 PROJECTIONS



www.armada-intel.com

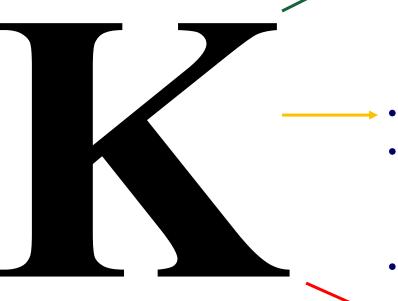
12

Here is the Problem: The K Shaped Recovery





Many companies in various sectors breaking historic profit and revenue thresholds



- Middle segments are the question
- 55% Living Check-to-check

- Lower income sectors have always struggled, but are finding it more difficult under the weight of inflation
- 85% are living check-to-check

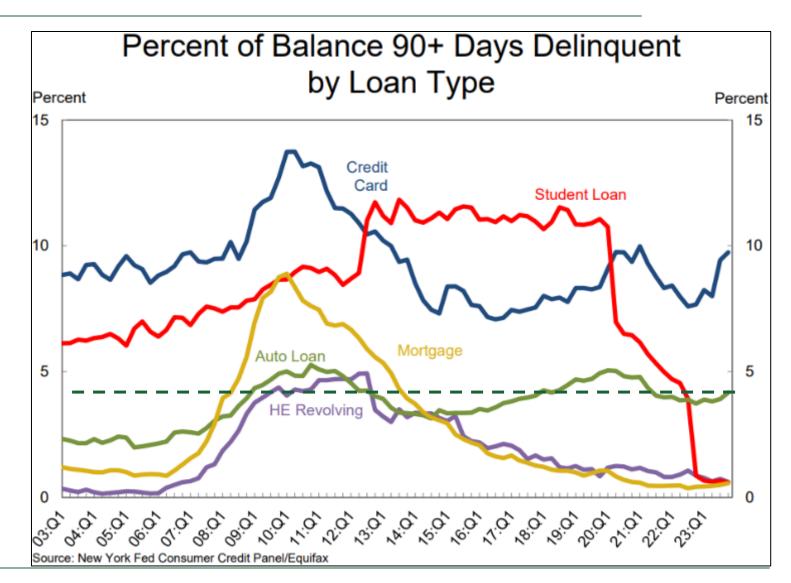
www.armada-intel.com

13

Fed Eyeing Loan Delinquency. Rates are Rising, But...



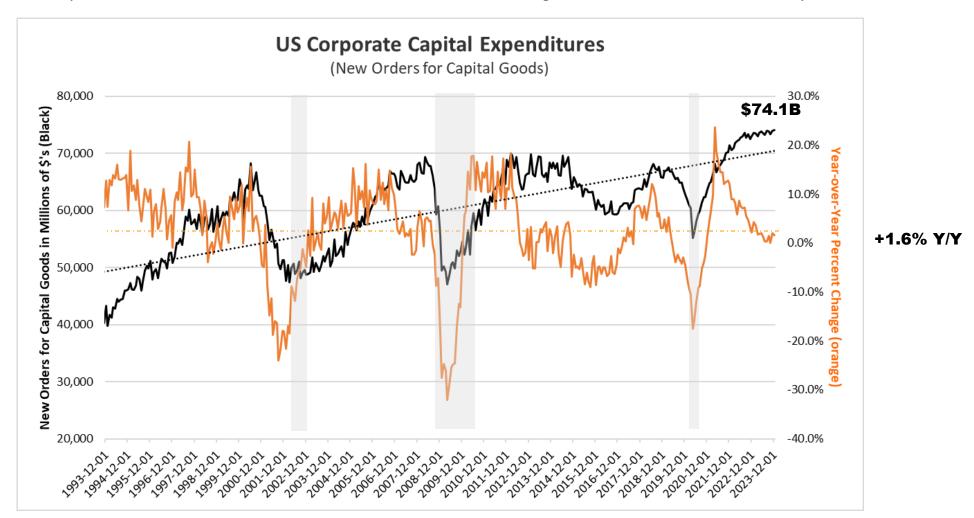
- Autos not alarming
- Mortgage and Home Equity loans in-line
- Credit card delinquency starting to create concerns (but it is the easiest to get under control)
- Student loan payment moratorium just now starting to give us visibility into real delinquency







• Small business surveys show investment has started to decline, but still not showing in this view of the national data yet

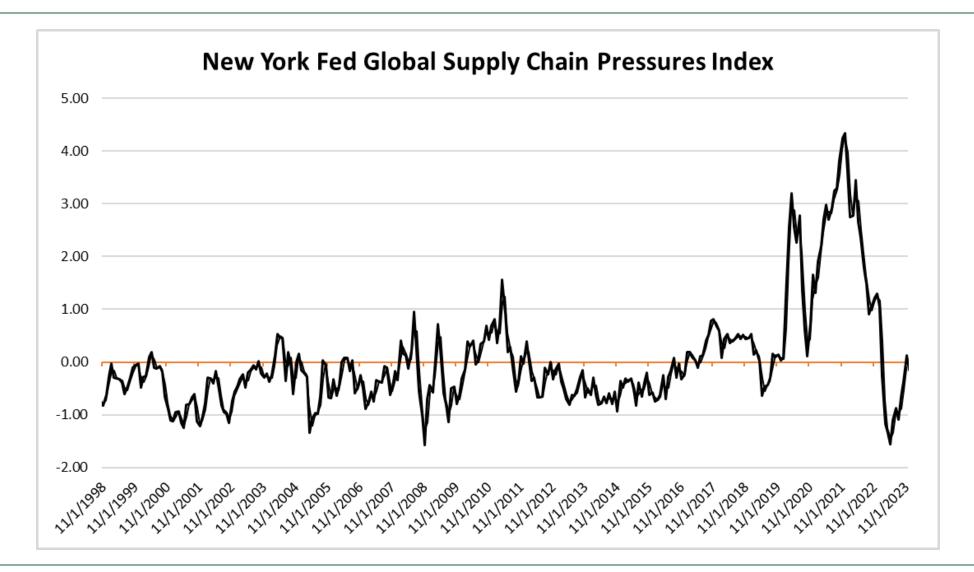


Source: Federal Reserve

15







Headwind BLUF: Global Manufacturing Highlights



- 12 countries had manufacturing sectors in contraction in Feb
- Europe still in recession.
- Asia is reeling from lack of demand in NA and Europe
- **India** is booming because of shifting sourcing patterns
- Canada in contraction, US and Mexico expanding for now
- Raw material demand and the impact of the Red Sea are big questions.

Manufacturing				Services				
		Latest	Prior			Latest	Prior	
Country	Current	Month	Month	M/M	Current	Month	Month	M/M
	Month	PMI	PMI	Change	Month	PMI	PMI	Change
Global PMI	Feb	50.3	50.0	0.3	Jan	52.3	51.6	0.7
Eurozone PMI	Feb	46.5	46.6	-0.1	Jan	48.4	48.8	-0.4
US	Feb	52.2	50.7	1.5	Jan	52.5	51.4	1.1
China	Feb	50.9	50.8	0.1	Jan	52.7	52.9	-0.2
Canada	Feb	49.7	48.3	1.4	Jan	45.8	44.6	1.2
Mexico	Feb	52.3	50.2	2.1				
Japan	Feb	47.2	48.0	-0.8	Jan	53.1	51.5	1.6
Germany	Feb	42.5	45.5	-3.0	Jan	47.7	49.3	-1.6
South Korea	Feb	50.7	51.2	-0.5				
UK	Feb	47.5	47.0	0.5	Jan	54.3	53.4	0.9
France	Feb	47.1	43.1	4.0	Jan	45.4	45.7	-0.3
India	Feb	56.9	56.5	0.4	Jan	61.8	59.0	2.8
Italy	Feb	48.7	48.5	0.2	Jan	51.2	49.8	1.4
Taiwan	Feb	48.6	48.8	-0.2				
Brazil	Feb	54.1	52.8	1.3	Jan	53.1	50.5	2.6
Spain	Feb	51.5	49.2	2.3	Jan	52.1	51.5	0.6
Russia	Feb	54.7	52.4	2.3	Jan	55.8	56.2	-0.4
Netherlands	Feb	49.3	48.9	0.4				
Ireland	Feb	52.2	49.5	2.7	Jan	50.5	53.2	-2.7
Greece	Feb	55.7	54.7	1.0				
Poland	Feb	47.9	47.1	0.8				
ASEAN	Feb	50.4	50.3	0.1				
Vietnam	Feb	50.4	50.3	0.1				
Philippines	Feb	51.0	50.9	0.1				
Australia	Feb	47.8	50.1	-2.3	Jan	49.1	47.1	2.0
Switzerland	Feb	44.0	43.1	0.9				
Hong Kong	Jan	49.9	51.3	-1.4				
Singapore	Feb	50.6	50.7	-0.1				
Indonesia	Feb	52.7	52.9	-0.2				
Thailand	Feb	45.3	46.7	-1.4				
Sources: S&P Global Caixin, IP Morgan, Libun Bank, Nevi, BMF, CIPS								

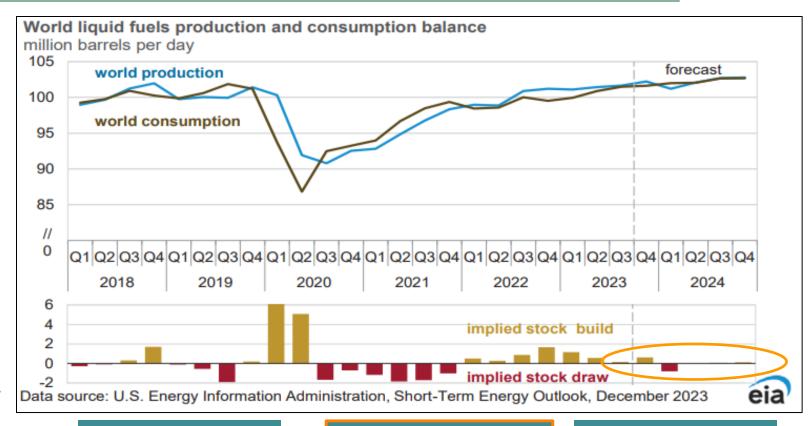
Sources: S&P Global, Caixin, JP Morgan, Jibun Bank, Nevi, BME, CIPS

www.armada-intel.com

Oil and Gasoline - Fairly Balanced for 2024



- Fairly balanced outlook through 2024
 - Anecdotal evidence suggests that many new wells have been built and are ready for production – but are shut-in and waiting on demand to resurface before starting production.
- The US may have officially hit a "dynamic production" zone in which production can quickly keep pace with demand. That could lead to oil prices hovering in the \$70 range in perpetuity.



Crude forecast:

2021 \$68.21

2022 \$94.91

• 2023 \$77.63

· 2024 \$78.07

Diesel forecast:

2021 \$3.29

2022 \$5.02

• 2023 \$4.22

2024 \$3.95

Gasoline forecast:

2021 \$3.02

• 2022 \$3.97

2023 \$3.53

• 2024 \$3.36

Source: EIA; Baker Hughes; Conoco-Philips

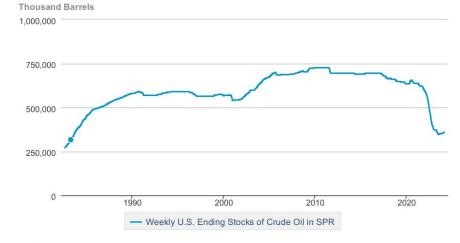
US Production Touching New All-Time Highs at 13.31M BPD

Thousand Barrels per Day

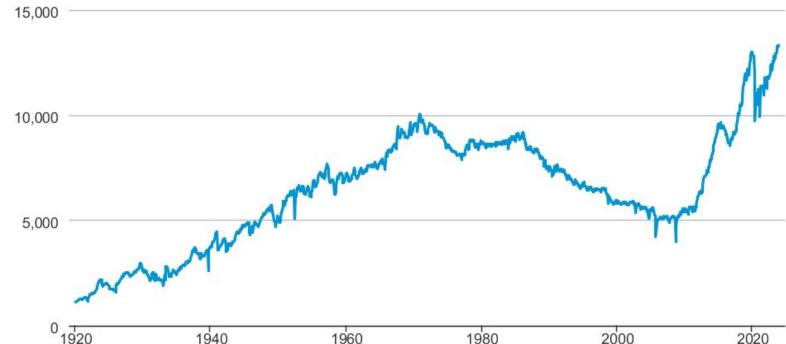


- Prior record was 13M BPD in Nov of 2019.
- Significant shut-in capacity is ready and could be tapped at any time. Again, oil prices remaining in the \$70-\$80 per barrel range is optimum for producers.
- SPR inventories still at 1980's lows. Officials state that it can only be refilled at a specific rate because of limitations on storage facilities.

Weekly U.S. Ending Stocks of Crude Oil in SPR



U.S. Field Production of Crude Oil



U.S. Field Production of Crude Oil



Data source: U.S. Energy Information Administration

Data source: U.S. Energy Information Administration

Forecast Growth: Retail Spending (Consumer Spending) Forecast from The Watch

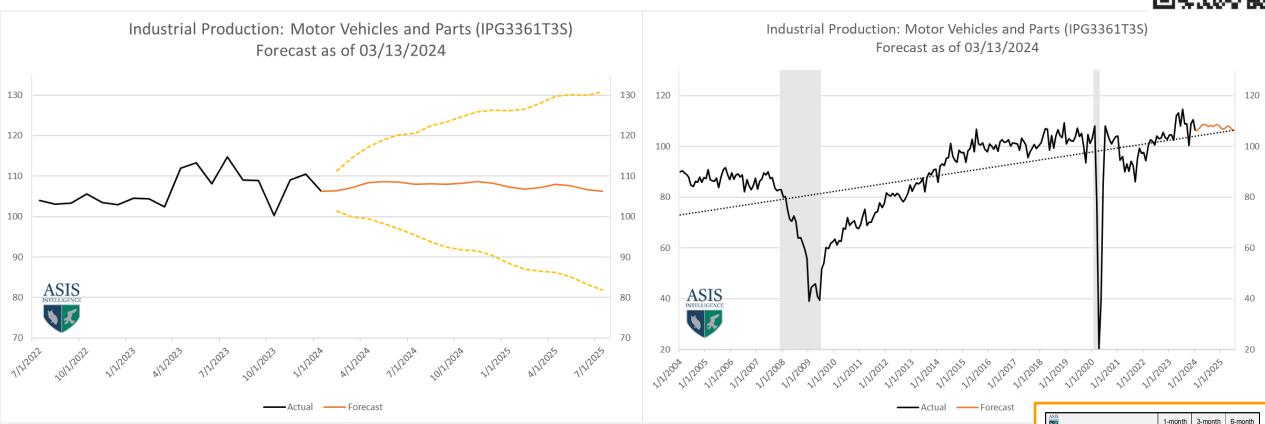




		1 mo	3 mo
	TRUCK D11	94.72%	93.70%
	RAILFRTCARLOADSD11	98.88%	99.75%
_	RSXFS	98.68%	97.89%
	PNRESCONS	94.40%	93.99%

Automotive Production Forecast from The Watch





	rransportation Equipment			
	Computer and Electronic Product	99.305%	97.993%	98.874%
	Electrical Equipment, Appliance, and Component	98.540%	98.215%	92.380%
	Fabricated Metal Product	98.485%	94.130%	96.570%
	Machinery	98.462%	98.859%	98.339%
	Motor Vehicles and Parts	96.998%	91.727%	99.618%
Pates	Primary Metal	98.570%	93.495%	99.415%

98.670% 96.409% 98.037%

Aerospace and Miscellaneous

Aerospace Production Forecast from The Watch



3-month

97.993%

98.215%

94.130% 98.859%

93.495%

96.409%

98.037%

99.305%

98.540%

96.998%

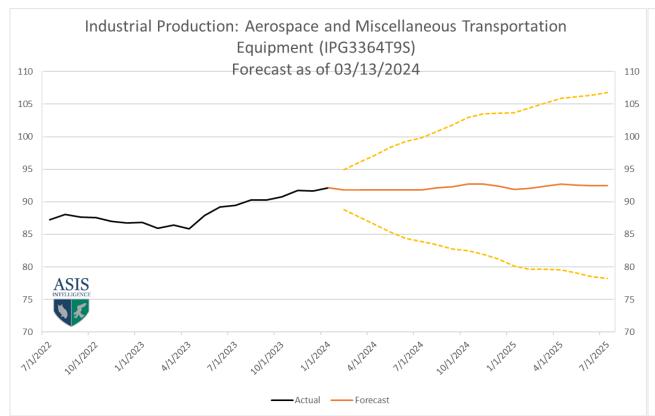
98.670%

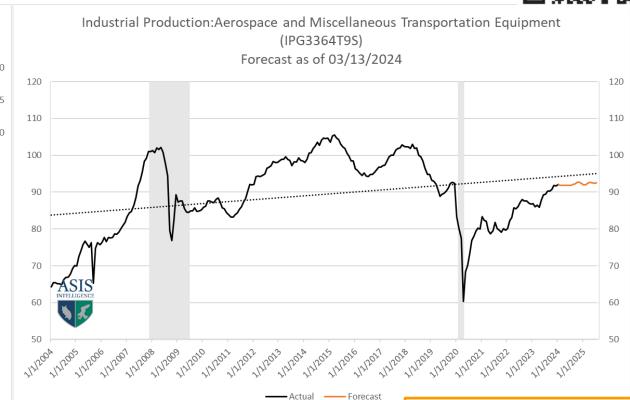
dustrial Production: Manufacturing Aerospace and Miscellaneous Transportation Equipment Computer and Electronic

Electrical Equipment,

Primary Metal

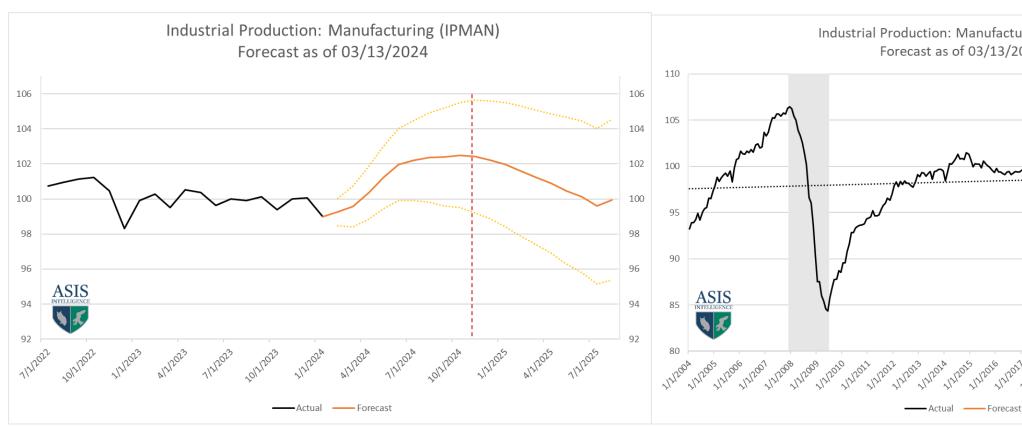
Appliance, and Component

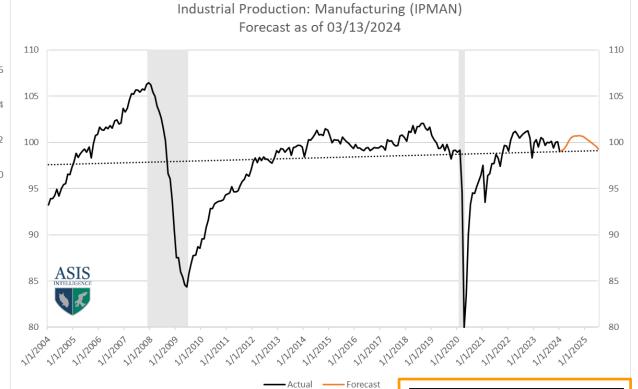




Broad Manufacturing Forecast from The Watch







dustrial Production: Manufacturing Aerospace and Miscellaneous 3-month

Machinery Production Forecast from The Watch



3-month

97.993%

98.215%

94.130% 98.859%

96.409%

98.037%

99.305%

98.540%

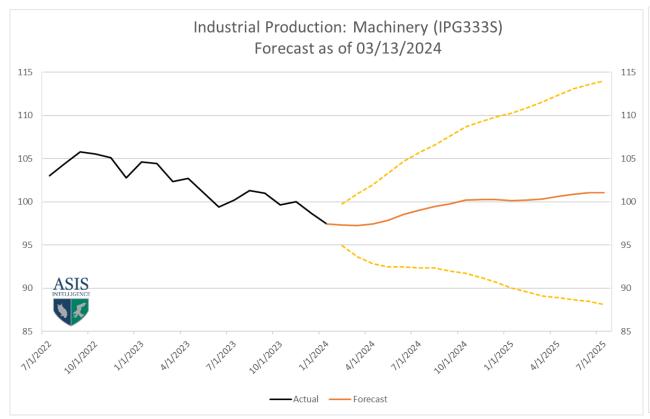
96.998%

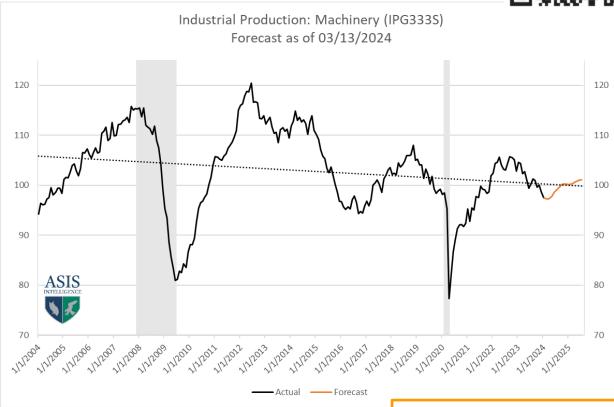
98.670%

dustrial Production: Manufacturing Aerospace and Miscellaneous Transportation Equipment Computer and Electronic

Electrical Equipment,

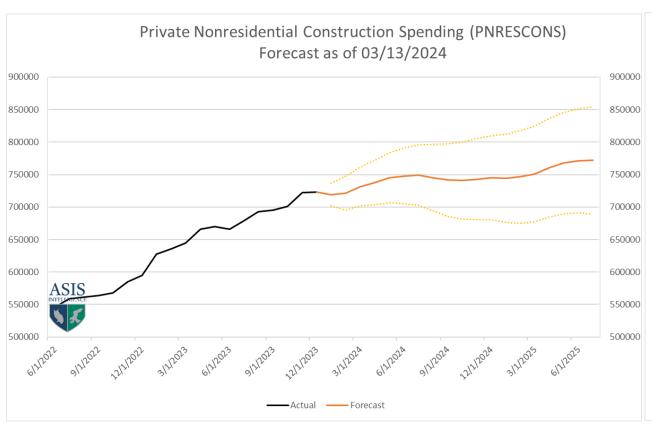
Appliance, and Component

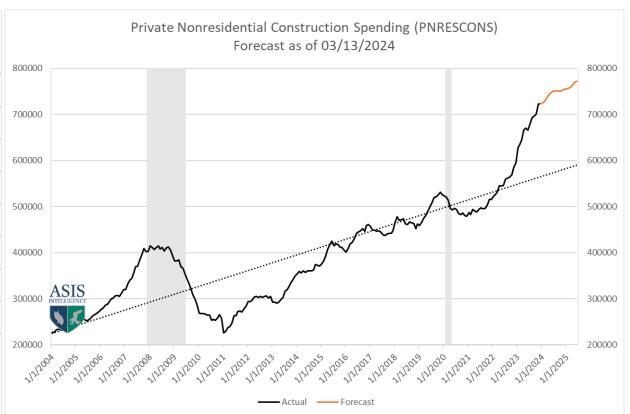




Growth Forecast: Nonresidential Construction Forecast from The Watch



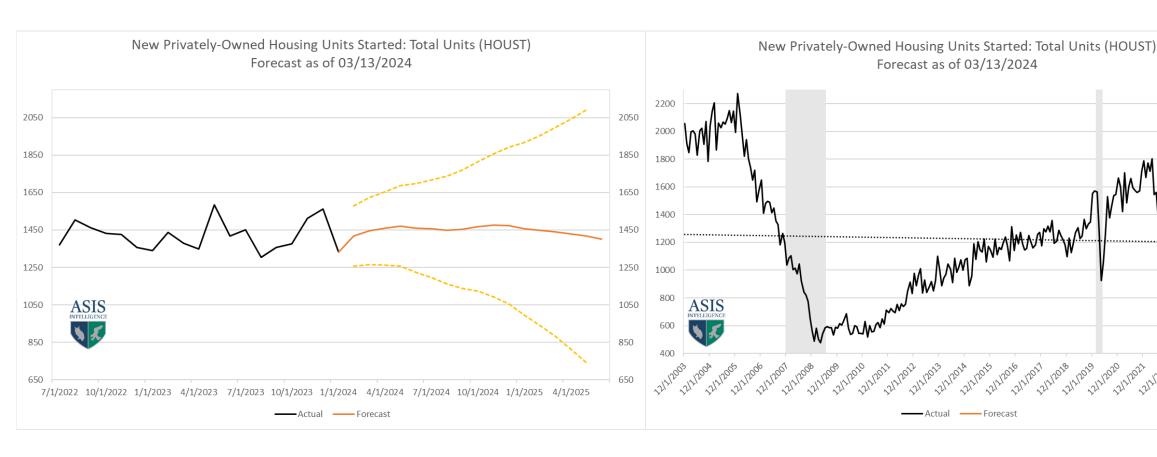




	1 mo	3 mo
TRUCK D11	94.72%	93.70%
RAILFRTCARLOADSD11	98.88%	99.75%
RSXFS	98.68%	97.89%
PNRESCONS	94.40%	93.99%

Growth Forecast: Residential Construction Forecast from The Watch



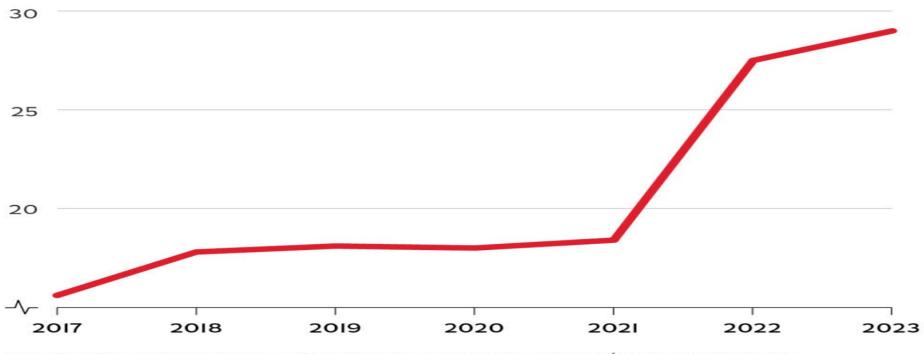


Mexico Surging



FDI in Mexico soars

FOREIGN DIRECT INVESTMENT (BILLIONS USD), FIRST SEMESTER



www.armada-intel.com

NOTE: 2022 FDI INCLUDES \$6.8 BILLION FROM RESTRUCTURING OF AEROMÉXICO AND MERGER OF TELEVISIÓN AND UNIVISIÓN. 2023 FIGURES ARE PRELIMINARY. SOURCE: SECRETARÍA DE ECONOMÍA DE MÉXICO (AUGUST 2023)

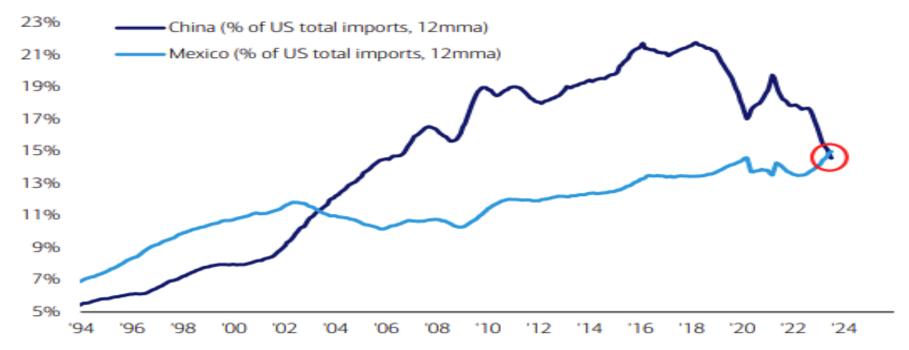


Mexican Growth at China's Expense



Chart 4: US importing more from Mexico than China for first time since 2003

China and Mexico as % of US imports (12-month moving average)



Source: BofA Global Investment Strategy, Bloomberg

Mexico Makes History – Xochitl Galvez or Claudia Scheinbaum





For More Enlightenment



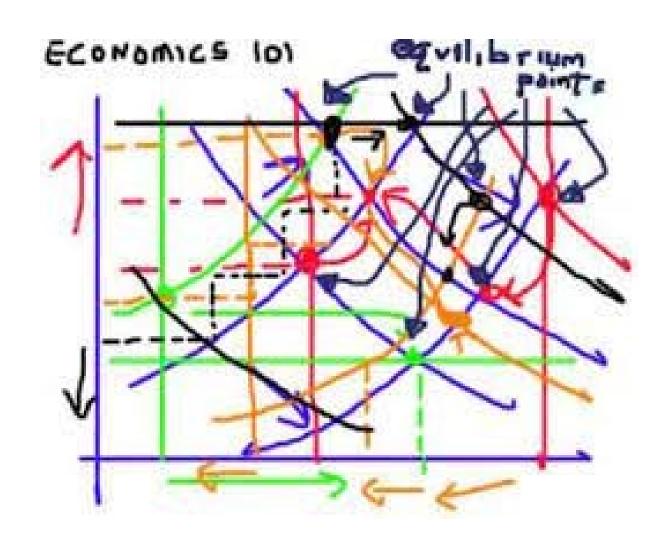
Chris.kuehl@armadaci.com

Bonus Offer for Attendees –

Aren't You Excited? Proof that I am as long-winded in print as in public!

Flagship – Three times a week (MWF). \$7 per month but free trial for a month

The Watch – \$44 monthly but free trial for TWO months



30